

SUPERINTENDENT JODY MONROE STATE OF THE SCHOOLS

PRESENTATION TO THE BOARD OF EDUCATION FEBRUARY 5, 2025



AGENDA

- Mission & Core Values
- Strategic Plan Update
- Annual Goals
- School Safety
- Capital Project
- Enrollment
- Budget Development



STRATEGIC PLAN UPDATE

STRATEGIC PLANNING COMMITTEE MEMBERS

Sara Bailey	JoEllen Gardner	Ewan McNay	Gina Norfleet
Matt Bixby	Kevin Grossman	John McPhillips	Linda Seymour
Carolyn Daley	David Hurst	Michael Mitchell	Erin Sheevers
Holly Dellenbaugh	Kate Kloss	Jody Monroe	James Smith
Darnell Douglas	lan Knox	Katherine Nadeau	Farrin Wagoner

ACADEMICS

EQUITY ACCESS OPPORTUNITY INTERVENTIONS

SUCCESS

Objectives

Curriculum, instruction, and assessment...

- Supports the development of problem-solving skills, both with academic content and life skills
- Prepares students to become actively engaged in their communities
- Encourages and supports culturally responsive teaching
- **Ensures** all students graduate with the skills, knowledge and attitudes to pursue productive and satisfying lives

Major Strategies

- Conduct a Five-Year Program Review Cycle
- **2.** Close all achievement gaps
- Fully implement a comprehensive K-12 Multi-Tiered System of Supports (MTSS) program.
- Integrate meaningful and engaging instructional technology
- Provide professional learning experiences for teachers and staff in areas of emerging needs and practices

CHARACTER

Objectives

Character Education...

- Teaches and models positive behaviors and attitudes in all aspects of our learning environment
- **Ensures** equity and cultural responsiveness for all students
- **Encourages** all students to develop passions outside of the classroom
- **Develops** in each student an understanding of their unique character strengths

Major Strategies

- Provide staff and students with educational opportunities to increase awareness and offer strategies to promote equity and inclusion for all
- 2. Incorporate programs to promote and inform students about school activities and programs
- **3.** Support age-appropriate character education programs at the elementary, middle and high school levels
- **4.** Develop, promote and expand extracurricular opportunities for students

STUDENT LEADERSHIP

TRUST

RESPECT

INCLUSIVENESS

ENGAGEMENT

COMMUNITY

COMMUNICATION

PARTICIPATION

OUTREACH

PARTNERSHIPS

STAKEHOLDERS

Objectives

Strong family, school, and community partnerships...

- Are welcomed and encouraged
- **Promote** an atmosphere where partners develop common goals
- **Prepare** students with the skills to participate in the community
- **Support** the success of students and staff
- Advocate for equal access and opportunities for all students and families
- Foster appreciation of the value of diverse backgrounds, perspectives, and cultures

Major Strategies

- Collaborate with community partners to support and expand opportunities for students
- 2. Engage stakeholders in dialogue about priorities in the district
- **3.** Develop systems that promote and improve outreach and advocacy for all families
- Improve/create opportunities for family mentoring programs to guide families through school processes or assist with hardships
- Provide workshop offerings and resources to support families and community members on a variety of topics

WELLNESS

Objectives

Wellness...

- **Promotes** connected relationships in the school community
- **Fosters** self-care, a healthy lifestyle and mindfulness among students and staff
- **Maintains** an environment that is physically and emotionally safe

Major Strategies

- Employ the Whole School, Whole Community, Whole Child (WSCC) model to support a unified approach to improving the health and learning of all staff and students
- 2. Provide programs to strengthen the emotional and physical wellness of students and staff
- **3.** Implement the K-12 socialemotional learning curriculum
- Offer professional development to enhance the understanding of health, wellness, social-emotional learning, and safety
- Improve student and staff attendance through the implementation of a multi-tiered model

HEALTH & FITNESS

SAFETY & SECURITY

MINDFULNESS

POSITIVE PSYCHOLOGY

SOCIAL-EMOTIONAL LEARNING

Interactive Data Dashboard

ACADEMICS

K-2 Proficiency View Data	3-5 Proficiency View Data	6-8 Proficiency View Data	9-12 View Data (i Proficiency/Mastery
80%	73%	68%	96% / 57%
Students meeting/exceeding standards on the i-Ready Benchmark	Students meeting/exceeding standards on NYSTP & i-Ready Benchmark	Students meeting/exceeding standards on NYSTP & i-Ready Benchmark	Students demonstrating proficiency/ mastery on Regents Examinations
Graduation Rate View Data ()	9th Graders on Track View Data	Advanced View Data	Achievement Gaps View Data
96%	96%	63%	Ť
4 Year Outcomes - August	% of 9th graders earning at least 5.5 credits	Students completing AP, Dual Credit, Industry Recognized Credentials	Ensuring every student has the resources and attention they need

COMMUNITY View Data (i) Social Media View Data Website Visits Parent Square App Downloads Facility Use Followers 13,825 1,287,867 2,751 54 Total number of Facebook, Instagram, Total number of website visits across Number of community groups using and X followers Total number of app downloads district facilities during the year all pages Voter Turnout View Data **Budget Approval** View Data Tax Levy View Data Cost per Pupil View Data 3,006 74% 3.25% \$21,116 Total number of voters for annual Percent of voters approving annual Tax levy necessary to support General The average spending per pupil for all

Fund expenditures

students in the school district

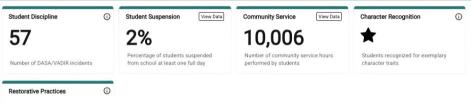
WELLNESS

budget

budget vote

Social Emotional View Data Wellness	Student Social Behavior ① 17	Student Academic Behavior ① 13	Student Ernotional Behavior ① 15
Percentage of students in the expected range on SAEBRS.	SAEBRS Survey (Max = 21)	SAEBRS Survey (Max = 18)	SAEBRS Survey (Max = 21)
Chronic Absenteeism View Data ① 9%	HS Co-Curriculuar Activity Participation 87%	Interscholastic Athletics 1099	
Percentage of students chronically absent	% of students participating in at least one co-curricular activity	Number of students participating in at least one sport	

CHARACTER



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Restorative practices build community, resolve conflict, & repair harm

Dashboard Demo

BCSD Strategic Plan Dashboard Indicators

ANNUAL GOALS 2024-25

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STATE OF THE SCHOOLS

BCSD Mission

The mission of the Bethlehem Central School District is to educate and prepare all students to reach their potential, discover their purpose and be engaged community members.





Cultivate culturally responsive faculty, staff, and administration

ACADEMICS CHARACTER COMMUNITY WELLNESS

- Conduct ongoing **professional development** and training sessions focused on cultural responsiveness and equity.
- Develop and promote districtwide and school-wide initiatives and **events that celebrate diversity** and inclusion.
- Continue work of **equity teams** at each school.
- Expand **restorative practices** implementation efforts.
- Conduct regular assessments of school climate and culture.
- Expand the continuum of special education programs available in district.



ACTION STEP Professional development and training

- 100% of all employees have completed the district Diversity, Equity, Inclusion and Belonging (DEIB) training through Vector
- All Aides to Students with Disabilities, School Monitors and Noon Aides are TCIS trained





ACTION STEP Civil Discourse training

- Professional development for English Department faculty
- Training teachers to help students establish and articulate viewpoint diversity
- Emphasis on respect for the dignity of the individual
- Articulating with a pluralistic approach:
 - $^{\circ}$ assert
 - substantiate
 - articulate a position





ACTION STEP Curriculum review & updates

- K-12 Fine Arts Curriculum updated to address contemporary diversity of artistic and musical literature, materials and processes
- Reviewed high school text selections to increase representation of authors, topics, and eras
- Working to expand library collection in languages other than English





ACTION STEP Building-level equity teams

Each school has its own identity, history and student and staff demographics. A school-based team can better serve the needs of students to:

- Provide culturally responsive teaching and learning
- Close opportunity gaps for students with equitable access and practices for all
- Ensure an inclusive environment for students, families, staff and other members of the school community





ACTION STEP Student Leadership

- National Coalition Building Institute (NCBI) training for high school and middle school students
- Microassemblies led by BCHS students directed at MS students to promote unity, celebrate diversity





ACTION STEP Celebrating diversity



AAPI Month

ONL

\$15

Don't be late! First come, first served

BC

BCHS ALANA PRESENTS



Increase academic rigor and accountability while also maximizing student social-emotional growth and mental & physical health

ACADEMICS CHARACTER COMMUNITY WELLNESS • Utilize data-driven instruction to monitor and support student progress.

C('

- Incorporate regular physical activity and wellness programs into the school day
- Expand advanced coursework and enrichment program offerings.
- Improve the graduation rates for students with disabilities
- Leverage data-driven insights and targeted professional development to integrate effective interventions within the classroom
- Improve attendance rates for chronically absent students



ACTION STEP WIN Time at elementary level

- WIN "What I Need"
- DIFFERENTIATED instruction based on a student's individual needs
- WIN TIME helps students catch up in areas where they're struggling or extends learning in areas where they excel
- Students are grouped based on specific skills based on latest assessment data AND/OR teacher observations
- Groupings change frequently throughout the school year





ACTION STEP More course options in math

Introduction to Data Science

This foundational course introduces students to data science concepts, basic Python programming, and essential techniques for data analysis.

Intermediate Data Analysis

this course deepens students' understanding of advanced data analysis techniques, statistical methods, and data visualization using Python.

Machine Learning Basics

This course introduces students to machine learning concepts, focusing on supervised and unsupervised learning, as well as basic algorithms such as linear regression and k-nearest Neighbors.

Advanced Topics in Data Science

This capstone course delves into deep learning fundamentals and advanced data science techniques, culminating in a project that allows students to apply their knowledge to real-world problems.

 $\int \frac{dx}{\sqrt{a^2 - x^2}} = \ln \left| \frac{d}{a} \right|^2 = \frac{d}{a} \left(\arctan x \right) = \frac{1}{1 + x^2}$ $\int \frac{1}{x} dx = \ln |x| + C \quad \frac{d}{dx} \left(\arctan x \right) = \frac{1}{1 + x^2}$ $\int e^x dx = e^x + C \quad \frac{d}{dx} (a^x) = a^x \ln a$ $\frac{d}{dx} \left(a^x \right) = a^x \ln a$ $\frac{d}{dx}(\sin x) = \cos x \tan \left(x + \frac{\pi}{2}\right) = -\cot x$ $\frac{d}{dx}(fg) = fg' + gf' \cos \left(x + \frac{\pi}{2}\right) = -\sin x$



ACTION STEP Advanced Placement

	2022	2023	2024
AP Scholar Score of 3 or higher on three or more AP Exams	55	75	69
AP Scholar with Honor Avg. score of 3.25+ on all AP Exams and scores of 3+ on at least 4 exams	29	36	47
AP Scholar with Distinction Avg. score of 3.5+ on all AP Exams and scores of 3+ on at least 5 exams	66	62	93



- More students are enrolling in more AP courses
- More students are finding

greater success





Increase community engagement

ACADEMICS CHARACTER COMMUNITY WELLNESS

- Host regular family engagement events
- Enhance communication channels between the school and the community
- Establish a **special education parent group** to enhance communication and collaboration between families and the school
- Review and update **safety and security protocols**, incorporating recommendations for the BOCES Threat and Vulnerability Analysis



ACTION STEP ParentSquare

99.9% CONTACTABLE FACULTY & STAFF PARENTS & GUARDIANS 875 4,865

IMPORTANT: Families and staff members do not NEED to download the ParentSquare app to receive messages from the district/schools. However, the app makes communication more convenient.

Download the ParentSquare app today

Stay involved with your child's learning and activities at school. From anywhere.





ACTION STEP ParentSquare



EAGLE ELEMENTARY SCHOOL		ELSMERE ELEMENTARY SCHOOL			GLENMONT ELEMENTARY SCHOOL			
707 POSTS 105 this month	19 ALERTS 2 this month	100% REACH 628 @ + 41	208 POSTS 29 this month	ALERTS 0 this month	100% REACH 349 @ • 26	518 POSTS 83 this month	4 ALERTS 1 this month	100% REACH 508 @ + 21 \$
444 Students 443 ≗ • 1 ≗* • 0 ≗*		655 Parents 100% engagement	238 Students 238 ≗ + 0 ≗ * + 0 ≜ *		361 Parents 100% engagement	383 Students 381 ≗ • 1 ≗ • 1 ≗ •		517 Parents 100% engagement

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Bethlehem Central School District

ACADEMICS ~ CHARACTER ~ COMMUNITY ~ WELLNESS

Join Community Groups

Fill out the form below to join Bethlehem Central School District community groups in ParentSquare.

First Name	Last Name
Email Address	
jgardner@bethlehemschools.org	
Mobile Phone	

Groups Select one or more groups to join

□ BCSD News for Community Members

This group is used to allow community members to signup to receive updates from the District.

By proceeding, you are confirming that you agree to ParentSquare's Terms of Use

Submit

If you are

- alumni
- former parent/guardian
- community member



ParentSquare
GOAL
3

Community groups powered by 🗱 ParentSquare



ACTION STEP Special Education PTA

Special Education PTA

Douglas Morrissey • 17 days ago • Tuesday, Jan 14 at 3:08 PM • Bethlehem Central School District

Bethlehem parents are starting a SEPTA (Special Education PTA)!

Informational meeting January 21st, 6:30pm Room D-122 at the high school

The meeting can also be accessed at <u>meet.google.com/biv-hxrp-bex</u> at the time and date noted above.

A Special Education PTA or SEPTA is a unit organized for those interested in the issues of educating special needs children. SEPTAs are designed to build strong partnerships amongst parents, teachers, administrators, existing PTA's and the community, for the benefit of families and children receiving special education services.

All SEPTA's conduct regular business meetings during the school year just like any PTA. SEPTAs bring awareness and information about special education services, educational laws and community supports to our members. Our hope is that children receiving special education services will be better understood, integrated, and embraced by schools and their community.

Our first meeting will consist of a presentation by Beth Sniffen, outreach coordinator from the New York State PTA. This will be a purely informational meeting about how & why to start a SEPTA.

We need at least 25 members to charter the group. Please join us!

- Parents held a planning meeting on Jan. 21
- Overwhelming interest by families
- Group invited Special Education director Doug Morrissey to promote and participate
- Still early planning phase

GOAL



HIGHLIGHT District recognition



Overall Niche Grade

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Best School Districts in America #**330** of 10,561

A+	Academics	С	Diversity		
A+	Teachers	A	College Prep		Here and the second s
A+	Clubs & Activities	A-	Administration		
B+	Sports	A	Food	Districts with the Best Teachers in America	Best Places to Teach in America
A	Resources & Facilities			# 71 of 11,116	# 275 of 11,406



Bethlehem Central School District Rankings

Niche ranks nearly 100,000 schools and districts based on statistics and millions of opinions from students and parents.

Districts with the Best Teachers in New York #**16** of 609 Best School Districts in New York #**46** of 598 Best Places to Teach in New York #**92** of 613



HIGHLIGHT BCHS recognition



All Rankings

- #838 in National Rankings
- #89 in New York High Schools

#191 in STEM High Schools

- #1 in Albany, NY Metro Area High Schools
- SCORECARD95.25Took at Least One AP® Exam56%Passed at Least One AP® Exam49%Mathematics Proficiency90%Reading Proficiency95%Science Proficiency93%Graduation Rate98%

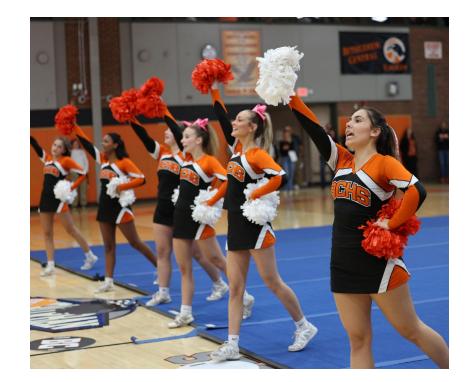


SAFETY UPDATE

Afterschool safety

Committee has been meeting regularly to discuss ways to improve safety/security during non-school hours

- Administrators
- Teachers
- Coaches
- Staff



Finalizing plans in Feb/Mar for implementation in 2025-26

Know the drill Don't be scared, be prepared

Drills are an important first step in keeping Bethiehem schools students and staff safe. District staff follow strict, detailed safety protocols during emergency drills. With good training and practice, everyone involved will be better able to react appropriately in the event of an actual emergency. Drills allow administrators, staff and students to mitigate, prepare for and recover from a variety of incidents. We want our families to have a better understanding of the different drills we practice throughout the year, and the safety terms we use, so you can help your student feel prepared and safe.

EVACUATION

What most people remember as fire drills are now known as evacuation drills. New York State law requires they be practiced

8x a year

When an alarm sounds or an announcement is made from the main office, everyone in classrooms and all building areas must evacuate along a designated route. Students remain quiet, there is no cell phone use and attendance is taken at the evacuation location. Students return to class once building leaders give the OK.

LOCKOUT

A lockout secures the outer perimeter of the building. Students who are outdoors are brought inside. All exterior doors are locked and windows are closed and locked. In a lockout, there is

NO CLASSROOM DISRUPTION

Anyone wishing to enter or leave the building must first be cleared by building administrator and/or police.

MASS EVACUATION/ RELOCATION

A mass evacuation drill tests protocols necessary to safely relocate students to an off-site location in the event of a real emergency. Students evacuate the school, accompanied by teachers and staff, and together move to an off-site location where they take shelter. Students travel on foot or are transported by bus depending on the distance from the designated off-site shelter area to the school.

Bethlehem

LOCKDOWN

A lockdown occurs when there may be an imminent threat INSIDE the school. State law requires lockdown drills to be practiced

4x a year

All movement within the school is restricted. All students, staff and visitors must report immediately to the nearest classroom, gym or cafteria. All doors are locked and secured. All cell phones are silenced. Everyone remains silent. Rooms remain locked until unlocked by police.

OTHER EMERGENCY DRILLS

BUS EVACUATIO

Three times a year, all students (whether or not they regularly ride a bus) practice how to exit the bus safely in the event of an emergency.

SHELTER IN PLACE

In some instances, it is safer to remain inside the building, such as during a tornado or other severe weather. Students will be instructed to move to a safe location within the school.

HOLD IN PLACE

In certain cases, such as in a power outage, an announcement to hold in place will be made. Classroom doors are closed. Students in hallways go to nearest classroom. All students and staff remain in place until further notice.



IN AN EMERGENCY TAKE ACTION

EXAMPLES

Standard Response Protocol – Public Address		
Medical Hold in your Room or Area. Clear the halls. Emergency		
Threat Outside	Secure! Get inside. Lock outside doors.	
Threat Inside	Lockdown! Locks, Lights, Out of Sight!	
Bomb	Evacuate to (location) Shelter for Bomb!	
Earthquake	Shelter for Earthquake!	

CAPITAL PROJECTS

Capital projects - 2021 & 2023

- \$40.7 million Fall 2021
- \$4.6 million Fall 2023
- ~ 200 scope elements are complete
- All buildings across the district saw improvements
- Facilities improvements support the district's mission and four goal areas of academics, character, community and wellness







A new BCMS auditorium makes its debut











Flexible LMC space







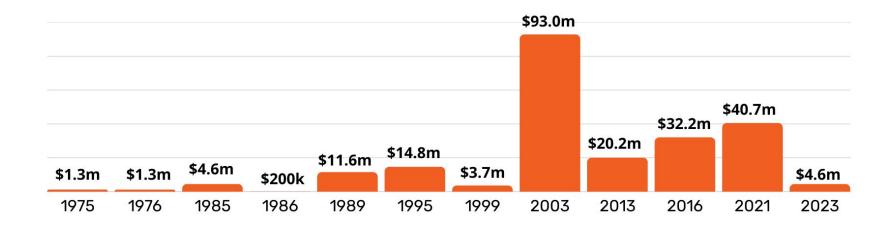
ADA improvements



Districtwide improvements



BC bond project history



Identifying capital needs

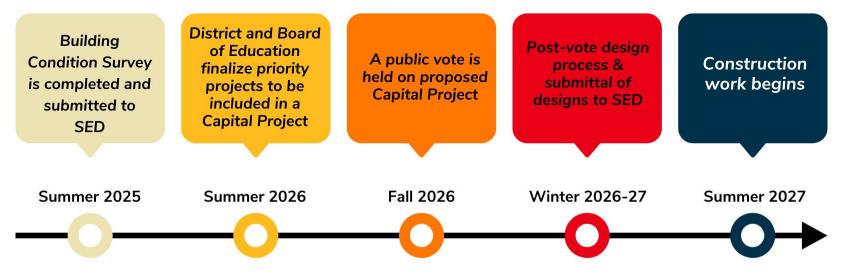
- Begins with a Building Condition Survey
- Districts are required to submit survey to NYS Education Dept. every five years
- Review of all occupied school buildings and grounds throughout the district
- Includes site, architectural, mechanical, plumbing and electrical needs
- Needs are prioritized as low, medium and high priorities
- The survey is studied and reviewed by the district and the board of education.
 Priority items are then included in a capital project plan.

From Apr. 2021 BCSD Building Condition Survey							
ARCHITECTURAL SCOPE							
EAG A-1	66	L	Exterior Masonry restoration	Clean-up efflorescence on exterior masonry walls, in various locations.		\$	608
EAG A-2	66	L	Exterior Masonry restoration	Clean-up water stains off exterior masonry walls, in various locations.		\$	608
EAG A-3	66	L	Exterior Masonry restoration	Repoint concrete masonry unit and repair water damage		\$	25,992
EAG A-4	72	н	Window Flashing and Caulking	Improve sill flashing and replace old cracked caulking DISTRICT IDENTIFIED		\$	99,560
EAG A-5	72	м	Window Treatment	Replace old classroom blinds with shades DISTRICT IDENTIFIED		\$	114,000
EAG A-6	73	L	Roof replacement All TPO Roofs	Replace all TPO Roofs DISTRICT IDENTIFIED		\$	930,149
EAG A-7	75	н	Hardening & Security Main Entrance	Main Entrance hardening & security DISTRICT IDENTIFIED		\$	11,400
EAG A-8	77	м	Floor finish Various locations	Replace cracked/missing floor tiles(s) in various locations.		\$	1,824
EAG A-9	80	н	Ceiling finishes Public Bathrooms	Public Bathroom sheetrock ceilings are failing - Evaluate and replace DISTRICT IDENTIFIED		\$	11,628



Capital project process

This timeline is an ESTIMATE ONLY



ENROLLMENT

Enrollment Projections

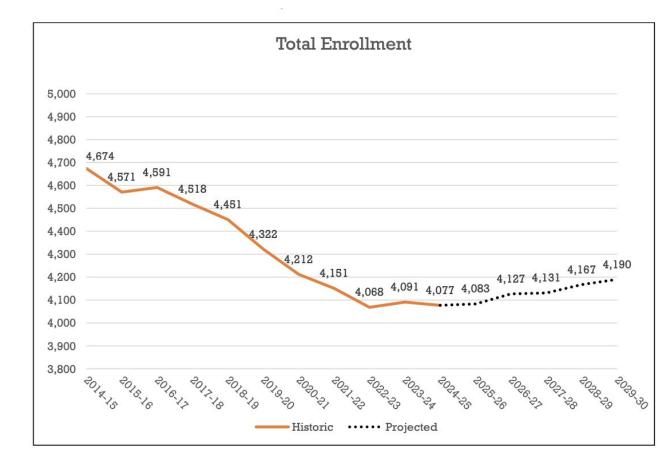
The Bethlehem Central School District contracts with the Capital District Regional Planning Commission to provide an annual 5-year enrollment projection report. Highlights of the most recent report:

- Compared to 2006-07 peak, enrollment has declined 21.3%
- Over the next five years total enrollment is expected to

increase by 2.8% to 4,190 from the current 4,077 students.

- Enrollment in grades 9-12 expected to increase by 1.8% to 1,338 by 2029-30.
- Enrollment in grades 6-8 is expected to increase by 1.2%
- Enrollment in grades K-5 expected to increase by 3.7%
- Total enrollment in 2025-26 is projected to be 4,083 students, an increase of 6 students from 2024-25.





Enrollment History & Projections

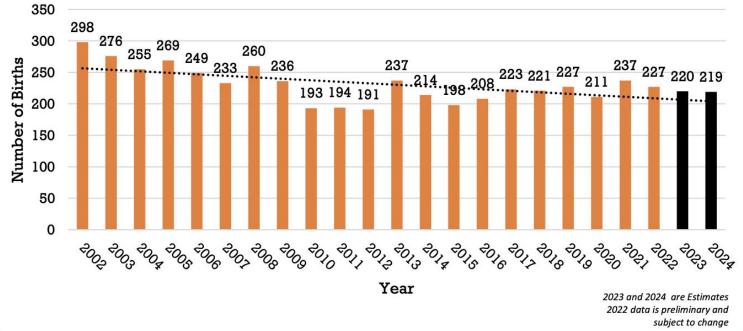
5-Year BCSD Projected Enrollment

CURRENT 2024-25: 4,077

2025-26 4,083 2026-27: 4,127 2027-28: 4,131 2028-29: 4,167 2029-30: 4,190

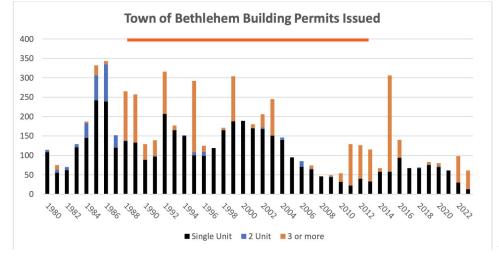
Enrollment - Birth Data

District Births

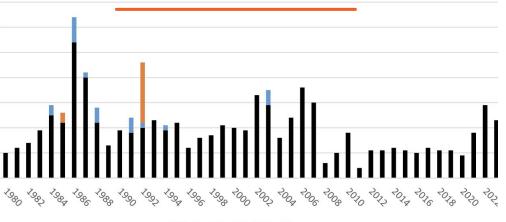


Enrollment - Housing

- **Existing home sales are slow.** The number of existing home sales in the District has slowed over the past two years, with an
- estimated 275 units projected to be sold in 2024. However, the median sale price has been rising. The district continues to be a popular place to live.
- Fewer building permits issued in 2023. In 2022, the Town of Bethlehem gave 98 building permits, the highest number since 2016. That number was down in 2023, to 61. The Town of New Scotland also issued fewer building permits in 2023 than in 2022.



Town of New Scotland Building Permits Issued



■ Single Unit ■ 2 Unit ■ 3 or more

Important Mar. 1 deadline

Do you have a child who will be five years old on or before Dec. 1, 2025?



SCAN FOR INFORMATION



Universal Pre-kindergarten RFP

District will again seek partners to provide program for 4-year-olds

- Currently serving 36 students with one community provider, TSL Adventures
- Request for Proposals will be issued to seek additional partners
- 2025-26 Executive Budget proposes an amount up to \$1,269,000 (max. \$5,400 per student)
- Requires qualified community providers that meet the early childhood education requirements for the pre-kindergarten program

BUDGET DEVELOPMENT

SCHOOL BUDGET 101: Balancing the Budget

Each year, school boards must develop a balanced school budget proposal for the following school year and put it to a public vote on the third Tuesday in May.

In New York, this requirement for a balanced, voter-approved annual budget is unique to public schools. The school budget is the only government spending plan that residents can impact directly by voting.

EXPENSES = REVENUE

MONEY GOING OUT

Salaries/Benefits

Curriculum/Staff Development

Facilities Maintenance & Operation

Transportation

Debt Service

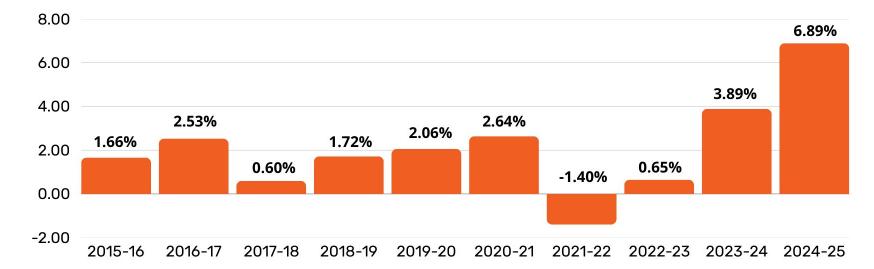
MONEY COMING IN State Funds Federal Funds Property Taxes Miscellaneous Income Appropriated Fund Balance*



STATE OF THE SCHOOLS 2025

BC budget history

10-year average annual budget increase = 2.12%



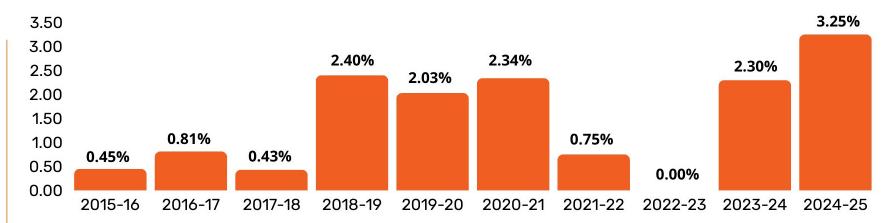


STATE OF THE SCHOOLS 2025

BC tax levy history

10-year average annual tax levy increase 1.48%

At or below tax cap for 10 years



TAX LEVY, TAX RATE & TAX CAP

ONLY ONE IS DETERMINED BY THE SCHOOL DISTRICT



TAX LEVY

The TOTAL amount of money a school district collects from property owners to help fund the budget. The amount is calculated after all other revenue sources are determined.

TAX RATE

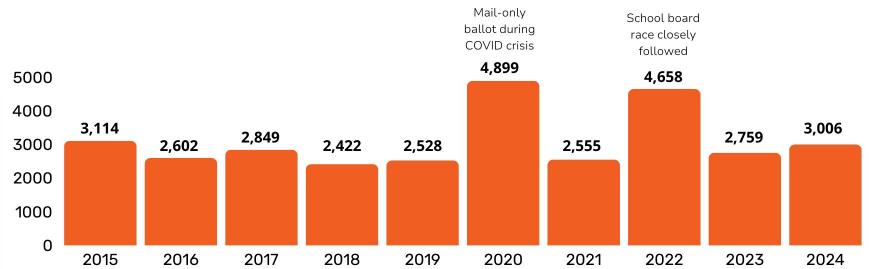
Tax rates, which are used to determine individual property tax bills, are calculated by dividing the tax levy by the total taxable assessed value in a community. Equalization rates and changes in assessment values impact a community's tax rate.

TAX CAP

The maximum tax levy limit, or "tax cap," is set each year with a formula from New York State. This 8-step calculation, determines the maximum property tax levy increase a district can propose without requiring a supermajority approval of the budget.

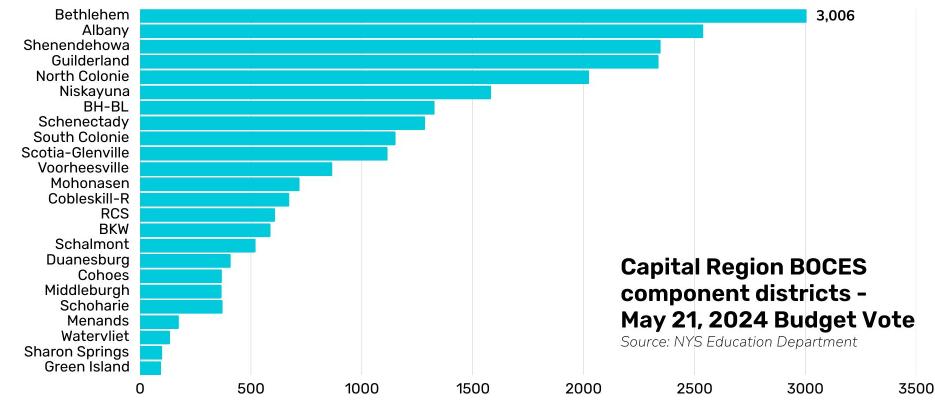


BC voter turnout



STATE OF THE SCHOOLS 2025

Capital Region voter turnout





Education and value

Bethlehem	Albany County	NYS
\$21,116.00	\$21,775.39	\$26,857.07

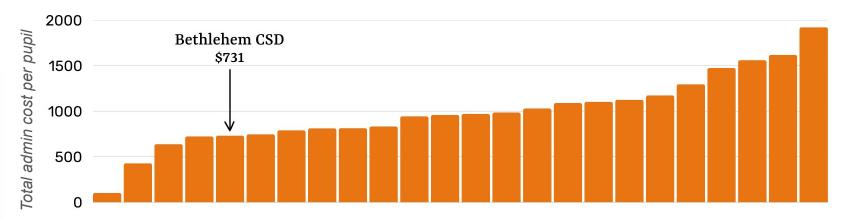
Per Pupil Spending Comparison SFY 2022-23

Source: NYS Education Department





Education and value



Per Pupil Spending Comparison - Administrative Costs SFY 2022-23 Capital Region BOCES component districts

Source: NYS Education Department

2025-26 Budget Development



